Shropshire Council Legal and Democratic Services Shirehall Abbey Foregate Shrewsbury SY2 6ND

Date: Tuesday, 8 July 2014

Committee: Young People's Scrutiny Committee

Date: Wednesday, 16 July 2014 Time: 10.00 am Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire, SY2 6ND

You are requested to attend the above meeting. The Agenda is attached

Claire Porter Head of Legal and Democratic Services (Monitoring Officer)

# Members of the Committee

Joyce Barrow (Chairman) Peggy Mullock (Vice Chairman) Andy Boddington Hannah Fraser Robert Macey

# **Co-opted Members (Voting):**

Austin Atkinson Paul Wignall Dominic Wilson

Co-opted Members (Non-Voting): Mark Hignett

Voluntary and Community Sector Assembly

# Substitute Members:

Charlotte Barnes Dean Carroll Vince Hunt Peter Cherrington Roger Evans Jane MacKenzie William Parr Stuart West Michael Wood Tina Woodward



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Kevin Turley David Turner Paul Wynn

Kevin Pardy Robert Tindall

Diocese of Shrewsbury (RC) Diocese of Hereford (CE) Parent Governor - Secondary Schools

# Your Committee Officer is:

Tim Ward Committee Officer

Tel: 01743 252739

Email: <u>tim.ward@shropshire.gov.uk</u>

# AGENDA

#### 1 Apologies and Substitutions

To receive apologies for absence and notification of any substitute members

#### 2 Disclosable Pecuniary Interests

Members are reminded they must not participate in the discussion or vote on any matter in which they have a Disclosable Pecuniary Interest and should leave the room prior to the commencement of the debate.

### 3 Minutes (Pages 1 - 8)

The minutes of the last meeting held on 18 June 2014, are attached for confirmation.

#### 4 Public Question Time

To receive any questions, statements or petitions of which members of the public have given notice.

Deadline for notification is: 5.00pm on Friday 11 July 2014

#### 5 Members' Question Time

To receive any questions of which Members of the Council have given notice.

Deadline for notification: 5.00pm on Friday 11 July 2014

#### **6 West Mercia Adoption Partnership** (Pages 9 - 14)

This report details the progress of the West Mercia Adoption Partnership since the Portfolio Holder meeting on the 24<sup>th</sup> April 2014. The report also contains information in relation to the current performance of the Joint Adoption Service and plans for development of service delivery over the next twelve months.

# 7 Havenbrook : Short Breaks for Children on the Edge of Care (Pages 15 - 22)

This report updates Members on the pilot short break residential provision for children on the edge of care being run at Havenbrook

### 8 Work Programme (Pages 23 - 36)

The current scrutiny work programme and cabinet forward plan are attached

Contact Tim Ward (01743 252739)

#### 9 Date of Next Meeting

Members are reminded that the next meeting will be held on Wednesday 10 September 2014 at The Shirehall at 10.00am



### YOUNG PEOPLE'S SCRUTINY COMMITTEE

#### Minutes of the meeting held on 18 June 2014 10.00 - 11.25 am in the Council Chamber, Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND

**Responsible Officer**: Tim Ward Email: tim.ward@shropshire.gov.uk Tel: 01743 252739

### Present

<u>Shropshire Councillors</u> Councillor Joyce Barrow (Chairman) Councillors Peggy Mullock (Vice Chairman), Andy Boddington, Robert Macey, Robert Tindall, Kevin Turley, David Turner, Paul Wynn, Roger Evans, Jane MacKenzie

<u>Co-Opted Members (Voting)</u> Austin Atkinson and Dominic Wilson

#### 1 Election of Chairman

1.1 Councillor Barrow was proposed by Councillor Turner and seconded by Councillor Wynn. Councillor Fraser was proposed by Councillor Evans and seconded by Councillor Boddington

# 1.2 RESOLVED

That Councillor Barrow be elected Chairman of the Young People's Scrutiny Committee for the forthcoming municipal year

# 2 Apologies and Substitutions

- 2.1 Apologies for absence were received from Councillor Fraser, Councillor Pardy and Mr Hignett.
- 2.2 Councillor Evans substituted for Councillor Fraser and Councillor Mackenzie substituted for Councillor Pardy.

#### 3 Appointment of Vice Chairman

#### 3.1 RESOLVED

That Councillor Mullock be appointed Vice Chairman of the Young People's Scrutiny Committee for the forthcoming municipal year

#### 4 Disclosable Pecuniary Interests

4.1 None were disclosed.

#### 5 Minutes

#### 5.1 RESOLVED

That the minutes of the Young People's Scrutiny Committee meeting held on 30 April 2014 be approved as a correct record and signed by the Chairman.

5.2 The Director of Children's Services pointed out that the youth workers she referred to in paragraph 52.6 of the minutes were targeted youth workers in the Early Help/Social Care Team and not part of the Positive Activities Team.

#### 6 **Public Question Time**

6.1 There were no questions from members of the public

#### 7 Members' Question Time

7.1 There were no questions from Members

#### 8 Transformation Activities - Special Education Needs Reforms and Provision

- 8.1 The Committee received the report of the Education Access and SEN Manager which summarised the changes for children and young people with Special Education Needs & Disability (SEND) in line with the Children & Families Bill which comes into force in September 2014, and more specifically the effect this will have on the statutory assessment process.
- 8.2 The Head of Education Improvement and Efficiency informed the meeting that there were two main focuses to the work that was being carried out: -
  - Managing the changes for children and young people with special education needs and disability (SEND) arising from the Children and Families Bill; and
  - The development of SEND Hubs
- 8.3 The Education Access and SEN Manager advised the meeting that the Children and Families Bill would come into force in September 2014 and that as part of this, the current SEND Code of Practice would be replaced by the Special Educational Needs and Disability Code of Practice: 0 to 25 years, which would create a more family centred system with closer working across health, education and social care and would see the introduction of personal budgets and Education, Health and Care Plans.
- 8.4 The Education Access and SEN Manager stated that a 0-25 SEND Strategic Board made up of partners from Health, Social Care, Education, Adult & Children's Services and Parent Carer Partnership Forums had been set up to oversee the changes. It was noted that there were 3 sub-groups covering the local Offer; personal budgets; and the joint assessment pathway. She added that plans to implement the reforms were progressing well.

- 8.5 The Education Access and SEN Manager reminded Members that in 2013 the Council's Cabinet had approved the development of a more localised provision for some children identified with SEN. She informed the meeting that the first specialist SEND Hub would be opening in 2015 at the Lakelands Academy and that when fully operational it would have places for 24 secondary aged children.
- 8.6 A Member asked whether there would be opportunity for secondary aged pupils currently being educated out of county to access the Hub. The Education Access and SEN Manager advised that if pupils fulfilled the relevant criteria then there would be opportunity for them to access the Hub.
- 8.7 A Member referred to paragraph 5.9 of the report and asked for more information regarding the mediation process. The Education Access and SEN Manager stated that under the new Code, mediation had to be offered to all parents to address dispute resolution. She went on to say that currently the Council was working with 13 other councils in the West Midlands to jointly commission independent mediation services and to set up a list of approved providers to provide families with some choice in service delivery.
- 8.8 The Chairman thanked the Officers for their full report and congratulated them on the progress made with implementing the changes.
- 8.9 RESOLVED:

That Members accept the position as set out in the report

# 9 **Child Sexual Exploitation**

- 9.1 The meeting received the report of the Service Specialist Safeguarding which summarised the latest position in relation to Shropshire's response to Child Sexual Exploitation (CSE).
- 9.2 The Service Specialist reminded Members that there had been a drive by central government to tackle the issue of CSE at a national level and a directive to Local Safeguarding Children Boards (LSCBs) to implement local strategies
- 9.3 The Service Specialist advised Members that the LSCB had developed a CSE strategy and practitioners' toolkit which was designed to assist with the identification, prevention and appropriate intervention in relation to CSE and trafficking, and had set up and multi agency CSE Panel which would provide some oversight of CSE cases. This Panel would agree how relevant organisations would co-operate and work together to safeguard and promote the welfare of children experiencing or at risk of CSE.
- 9.4 Detective Inspector Brophy commented that the CSE panel had enabled the police to become more proactive in the detection of CSE. Members noted that Shropshire was not immune from CSE.

- 9.5 The Service Specialist informed the meeting that there had been an increase in the number of referrals to the CSE Panel which was a reflection of the fact that agencies were becoming better at identifying potential cases of CSE.
- 9.6 The Director of Children's Services commented that the role of local communities as the "eyes and ears" in the identification and reporting of CSE and getting the message out regarding identifying the signs of CSE was key. The Service Specialist advised that a sub-group of the CSE Panel was looking at how to engage with the community sector, and there was an opportunity for Members to participate in this work.
- 9.7 A Member asked what steps were being taken to encourage improvement in those schools that were not as good at identifying CSE. The Director of Children's Services commented that it was important that the leadership and management were engaged with the agenda and recognised that it can occur in any school. Officers have a regular input on this and the wider safeguarding agenda and raise the issue where it is identified, and determine appropriate action.
- 9.8 A Member commented that there was a role for Town and Parish Councils in getting the message out and that this could be done through the Local Joint Committees
- 9.9 The Director of Children's Services advised members that the Shropshire Safeguarding Children's Board website was a good source of information.
- 9.10 RESOLVED:

That the contents of the report be noted

# 10 School Funding

- 10.1 The Committee received the report of the Service Delivery Manager Learning & Skills which outlined the current situation with regard to school funding and proposed changes to funding which may be made in the future
- 10.2 The Service Delivery Manager reminded members that school funding had gone through, and continued to go through a period of significant reform and that significant change in how local authorities distributed funding to schools had taken place in the 2013-14 and 2014-15 financial years. He added that in March 2014 the Government had launched a consultation into the next phase of reforms which sought to address the unfairness of the current funding system and identify additional funding to those authorities least fairly funded. He informed members that Shropshire Council had been identified as one of the Councils that would benefit from the reforms and that early indications were that this would lead to an increase of £8.9 million in the 2015 16 Direct Schools Grant (DSG).
- 10.3 The Service Delivery Manager reminded members that the DSG was distributed via a local funding formula, based on allowable factors which were set out by government, and that the local formula was developed by a Task and Finish Group

of the Schools Forum before being approved by Council. He added that to prevent too much turbulence in funding occurring there was a statutory protection in the form of the minimum funding guarantee (MFG) which ensured that the year on year reduction in per pupil funding was not greater than 1.5%

- 10.4 The Service Delivery Manager commented that projected reduction of over 1600 pupils in the period 2013 2018 represented a major funding challenge which could potentially mean a reduction of £6.7 million in the DSG over this period. He advised the meeting that work was being undertaken by the Schools Forum to consider the impact of continued falling rolls and the changes to the national funding formula. Member's noted that the use of collaborative working, the exploration of alternative models of provision and the more efficient use of resources was being encouraged.
- 10.5 A Member expressed concern that the provision of free school meals (FSM) to KS1 pupils may result in a reduction in the amount of pupil premium schools received as this was based on the number of pupils registered for free school meals, and asked what steps were being taken to ensure that schools and parents were aware of this. The Service Delivery Manager informed him that schools and governing bodies had been reminded of the importance of this. A Member suggested that a press release be issued to explain the importance of registering for FSM in order to gain the maximum amount of pupil premium. This was agreed.
- 10.6 A Member asked how the extra funding arising from the changes that were currently out for consultation would be distributed. The Service Delivery Manager advised him that it would be distributed through the local funding formula and that this would be developed by the Schools Forum Task and Finish Group and a full consultation would be carried out prior to this being agreed. He added that even though there was extra funding, some schools would not see an increase in their budget due to the fact that the extra funding would negate the MFG.
- 10.7 The Deputy Portfolio Holder Children's Services commented that falling school rolls were a major challenge. Mr Atkinson commented that the real challenge was getting individual schools to accept the challenge. The Service Delivery Manager informed the meeting that all schools will receive a five year profile of pupil numbers and estimated financial data in order to enable schools to look at options. The Director of Children's Services commented that schools needed to work together to find local solutions to the challenge.
- 10.8 A Member asked that a further report be made to a future meeting. This was agreed.
- 10.9 RESOLVED:

That the current position in relation to school funding was noted

#### 11 Health Update

- 11.1 The Committee received the report of the Director of Public Health which provided an overview of child health in Shropshire and updated the Committee on work being undertaken by the Public Health Department.
- 11.2 The Public Health Analyst presented the Child Health Profile at Appendix 1 of the report. She informed the meeting that there was only 1 of the 32 indicators where Shropshire was significantly worse than the English average which was the percentage of mothers' breastfeeding at 6 to 8 weeks. The Chair commented that breastfeeding was important and mothers should be encouraged to continue with it. The Associate Director of Public Health commented that a lot of work was being done around the subject of breastfeeding and that some promising results were being seen.
- 11.3 The Associate Director of Public Health informed the meeting that when the responsibility for the commissioning of School Nursing services passed to Public Health from the PCT it had been agreed that the current contract would be extended whilst a major review of the service was undertaken. She added that a wide consultation had taken place with all partners and a shared vision had been developed and an action plan had been drawn up. She advised the meeting that a new contract specification was being drawn up and a tendering process would be undertaken with a view to the new service starting in January 2015.
- 11.4 The Associate Director of Public Health advised the meeting that the Department of Health had produced a Health Visitor Implementation Plan in 2011 which aimed to increase health visitor numbers and set out the level of service families could expect. She added that from1 April 2015 additional health visitors would be in post and that Shropshire would receive additional funding for the establishment of a Family Nurse Partnership to work with first time parents under the age of 20 to provide support during the first two years after birth.
- 11.5 The Chairman thanked Officers for attending the meeting and for their very comprehensive report.

#### 12 Additional Item - Performance Dashboards

- 12.1 The Chairman explained that this item had been added to the agenda following a meeting of the Performance Management Scrutiny Committee where it had been requested that the relevant performance dashboards be presented to each of the Scrutiny Committees.
- 12.2 The Deputy Portfolio Holder for Performance presented the dashboards.
- 12.3 The Performance Manager advised the meeting that the way data would be set out in a different way as in the past, data had been presented around priorities whereas in the future it would be presented around outcomes.
- 12.4 The Chairman thanked Officers' for their report and commented that the Committee would continue to receive regular performance reports.

### 13 Work Programme

- 13.1 The meeting received copies of the current Scrutiny Work Programme and the Cabinet Forward Plan.
- 13.2 The Chairman asked Members to let her know of any other topics they would like to see on the Committee's Work Programme.

### 14 Date of Next Meeting

14.1 Members were reminded that the next meeting of the Committee would be held at 10.00am on Wednesday 16 July 2014 at The Shirehall

Signed (Chairman)

Date:

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# Agenda Item 6



Committee and Date

Young People's Scrutiny

16 July 2014



# WEST MERCIA ADOPTION PARTNERSHIP

Responsible Officer

e-mail: tina.russell@shropshire.gov.uk

Tel: 01743 254254

# 1. Summary

This report details the progress of the West Mercia Adoption Partnership since the Portfolio Holder meeting on the 24<sup>th</sup> April 2014. The report also contains information in relation to the current performance of the Joint Adoption Service and plans for development of service delivery over the next twelve months.

# 2. Recommendations

- To note the first phase of implementation of the West Mercia Adoption Partnership preferred.
- To note the contents of the report in relation to the current performance of the Joint Adoption Service and the plans to develop practice within the service to ensure that as a Local Authority we are aspirational in the pursuit of adoptive placements for a wider range of children in line with the Governments Adoption Reform Agenda.

# REPORT

#### 3. West Mercia Adoption Partnership

(NB this will include the following: Risk Management, Human Rights, Equalities, Community, Environmental consequences and other Consultation)

#### 3.1 Background

The West Mercia Adoption Partnership business case was agreed at Shropshire Portfolio Holder decision meeting on 24<sup>th</sup> April 2014. The business case confirmed a phased approach to further developments with phase 2 identifying specific service areas "in scope" to be joined into a West Mercia Service during 13/14. Additional work alongside this regarding service not "in scope" will also be undertaken with a view to informing a further options appraisal on the Opportunities and Risks regarding full service development for a West Mercia Adoption Service.

A Transformation Manager has been appointed for the Partnership and is in the process of developing the implementation plan for the shared delivery of services in scope of the preferred option and as part of this process will continue to explore the feasibility of progressing the partnership to develop a single adoption agency across the 4 Local Authorities involved in the partnership.

# 3.2 Opportunities Appraisal for Phase 2

- The West Mercia Partnership will provide adopters with a regionally consistent preparation programme with increased choice of venues and dates
- Pooling of staff skills and expertise across the region
- Involvement of stakeholders (including staff and adopters) in the development of a new approach will support engagement in change process
- Joint Adoption Service development plans will enable more children to exit the looked after system via adoption leading to better outcomes for children and young people and create longer term savings opportunities for the Local Authority
- Qualitative performance in relation to achieving permanence via adoption for more children will improve through pro- active family finding practices.

# 3.3 Risk Assessment

- In relation to the West Mercia Partnership staff turnover may increase if the future is uncertain. Effective consultation will be required for staff and trade unions regarding proposals for change. Potential liabilities for redundancy and retirement costs would need to be considered, in terms of potential changes or reductions that occur in the new business model.
- Quantitative performance for 'placing children timescales' used within the national Adoption Scorecard may decline due to aspiration to pursue and secure adoption for a wider range of children.

# 3.4 West Mercia Partnership Update

- Process mapping of the service user journey of the child and adopters across the 4 local authorities has commenced which will enable an accurate comparison of service deliver costs, outcomes, IT and HR implications to be addressed during the implementation process.
- As part of the West Mercia Adoption Project stakeholder consultation events have been held across the region. Further events are scheduled and feedback from these events will continue to be used to inform service development at a local level.

# 3.5 Financial Implications

Financial savings under the preferred option (Option 2) could be made through a reduction in staff costs and outsourcing some of the combined functions. A forecast of activity costs based on future demand and indicative costs of outsourcing will be completed as part of the 'process mapping' being completed.

The West Mercia Partnership is using a proportion of the Adoption Reform Grant to support the transformation whilst still being able to look at base budget savings and will not double count improvement in practice savings which are committed in the LAC Action Plan.

There will be a cost implication in respect of proactive family-finding activity for children who are harder to place, however these costs will be mitigated by the ability to secure adoptive placements for those children who may otherwise remain 'looked after ' by the Local Authority. For example if we are able to place one more child who is ordinarily considered 'hard to place' it would equate to a saving of  $\pounds72,000^*$  per year in foster carer payments for a possible 14 plus years. This is not withstanding the benefits to the child which permanence through adoption would represent

(\* This is based upon an average cost of external and internal foster carer placement of  $\pounds 2,000$  per month)

# 4. Joint Adoption Service current performance data for the 2013/14 reporting period

- Shropshire & Telford and Wrekin Councils currently have a Joint Adoption Service (JAS). This joint service has been in place since 1998.
- The JAS has continually performed well on the national adoption scorecards.
- One of the scorecard measures is the average time between a child entering care and moving in with their adoptive family. For children who have been adopted. The England average is 647 days for Shropshire the average is **417** days.
- Another key scorecard measure is the average time between a local authority receiving court authority to place a child and the local authority deciding on a match to an adoptive family. The England average is 210 days. For Shropshire the 3 year average is **40** days.
- During the 2013/14 reporting period the Joint Adoption Service (covering Shropshire, Telford & Wrekin) recruited, assessed and approved 52 adoptive households as suitable to adopt and placed 46 children within adoptive placements, 42 of these placements were made with adoptive households recruited, assessed and approved by the JAS team and 4 were made with adopters approved by other Local Authorities for a variety of reasons e.g. need for additional placement security.

# 4.1 Plans for Development in 2014/15

- These results have placed Shropshire as the second best performing adoption agency in England with Shropshire Council receiving a congratulatory letter from Edward Timpson MP in relation to our performance when the scorecard data was published in January 2014.
- Whilst we are proud of the achievement are JAS has made we aim to be a service that has continuous learning and development to ensure we are providing the best possible service to children. In recognition of the significant benefits Adoption brings to children as a permanency outcome if they cannot be with their own birth family, we have identified that we need to be even more aspirational for some of our children, those who are over three, those in siblings groups and those who have additional needs that often make them harder to place, and ensure that Adoption is an active consideration in their care planning.

# 4.2 Further development of the JAS service 14/15

• Development of the role of the permanence coordinator, specifically to promote a proactive focus upon family finding for 'harder to place' children, to ensure that we achieve adoption for as many children as possible when adoption is the identified plan.

- Targeted recruitment of adopters for 'harder to place children'.
- Review of training and information materials provided to adopters to support adopters to be open minded to considering placements for older children, sibling groups and children with additional needs.
- Use of Adoption Activity Days to expand the opportunities to find appropriate Adopter for all children and especially those considered "hard to place"
- Development of robust, evidenced based matching processes for children with adopters to ensure a comprehensive record of the rationale for decisions is available to those accessing their records in the future.
- Development of Fostering to Adopt policies and practice to ensure these are timely and clearly understood by all those who contribute to the process.
- Development of data collection systems to support tracking of progress within individual cases and towards service targets and milestones.

# 4.3 Risks

- As a Local Authority we need to be ambitious and inspirational for all children for whom we have a corporate parenting responsibility. Whilst the Joint Adoption Service is currently part of the top 2 Adoption Scorecard performing agencies in England it is important to note that data alone does not equate to 'best practice' and indeed the social care reports on data largely for those children who have been put forward for Adoption as part of their care plan.
- We are aiming to identify more children for whom Adoption can and should be a permanency option despite their older age or additional needs. This means we will have more children for whom we need to find suitable Adoptive carer for. This could impact negatively upon our scorecard performance
- The role of the permanence coordinators is clearly pivotal to these results and the planned development of this this role and focus upon family finding for children considered as ' harder to place ' will work to ensure the challenges we bring from having a greater aspiarial approach for children will be addressed by having improved focused and activity to secure adoptive placements.

# List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

West Mercia Adoption Project Detailed Business Case V9

Letter from Edward Timpson – January 2014

# Cabinet Member (Portfolio Holder)

**Ann Hartley** 

Local Member

All Members

Appendices

# Agenda Item 7



Committee and Date

Young People's Scrutiny Committee <u>Item</u>

16 July 2014

Public

# HAVENBROOK : SHORT BREAKS FOR CHILDREN ON THE EDGE OF CARE

# Responsible Officer

e-mail: tina.russell@shropshire.gov.uk

Tel: 01743 254254

# 1. Summary

Havenbrook short breaks provision is part of the wider Looked After Child strategy which has the following principals:

- To prevent children and Young People needing to come into the Local Authority care system where it is possible and to support them to remain in their family care where it is safe to do so.
- To deliver our services with flexibility and use of innovative approaches to provide a range of services to children and families to provide the right service at the right time.
- To ensure that where children need to come into LA care we progress our assessments and care planning without undue delay achieving permanent and stable outcomes as soon as possible.

Havenbrook opened as a short breaks resource on 9th June 14 and will run as a pilot until December 14 when we will have completed an evaluation of the outcomes on individual young people and families and impact as part of the overall LAC strategy.

# 2. Recommendations

• To note the implementation of Shropshire's pilot short break residential provision for children on the edge of care.

## REPORT

#### 3. Havenbrook - Why and How?

#### 3.1 Legislation and Care Planning

- Children Act 1989 grants the Local Authority a power to provide accommodation as part of a range of services in order to discharge their general duty to safeguard and promote the welfare of children in need. Short breaks guidance confirms short breaks are a part of continuum of services which support children in need and their families and are viable to non-disabled children as well as disabled children.
- **Definition:** Short Breaks are defined as: the provision of day, evening, overnight and weekend activities for the child or young person and can take place in the child's own home, the home of an approved carer or in a residential or community setting.
- Legal Status: The Care Planning Placement and Review for Looked After Children in relation to Short Breaks Regulations were modified in their application to short breaks. Where no single placement lasts for more than 17 days, the provider is a single consistent provider and the total of the short breaks in one year does not exceed 75 days a child receiving short breaks does not require LAC status

#### 3.2 Outcomes for Children, Young People and Families

- The decision a parent makes to have their child received or placed into Local Authority care is often a distressing and challenging one for the parent and the child. Whatever drives the parent's feelings, whether it is frustration, anger or desperation there is undoubtedly an experience for the child of rejection and loss. Asking a parent however if they would like their child to attend a short break "getaway" gives the management of that crisis situation a whole new meaning which nurtures the parent/child bond and supports or prevents full family breakdown.
- The aim of a short break is to enable the child to participate in a fun, interesting and safe structured social and physical activity programme that gives them personal challenge and achievement.
- It will provide a break from caring for the parents and a provision that could prevent full family breakdown if provided early enough and regularly enough as part of a child's early help plan or Child In Need plan.
- The child and family will have intervention from a lead professional or social worker to continue family work addressing relationships, needs and risk identified in the assessment.

# 3.3 Wider Outcomes

This proposal aims to achieve the following -

- Engage the Shropshire voluntary and community sector to provide the activities during the short break
- Offer those members of our community who are not themselves in employment or are now retired the opportunity to feel valued and inspired by sharing their skills with young people.
- Residential short breaks services for children on the edge of care do not exist regionally and as such this resource is a marketable resource to other Local Authorities

# 4. Research and Consultation

- We know from research that children often want their parents and themselves to receive help when they are facing family breakdown not be to be separated, we know children in care have poorer outcomes and we know that offering the right support at the right time prevents problems in families from becoming more complex and increased risk.
- As part of our proposal phase we undertook consultations with young people who had used our internal residential services to seek their view on whether or not this kind of resource would have been helpful to them. We identified 20 young people who had been placed at Havenbrook over the past two years on a voluntary admission i.e through request of their parent following family breakdown. 10 young people agreed to take part in our consultation.
- All the young people said they thought Havenbrook was a resource that would help some families but not all. They were able to identify if it would have helped them in their own situation and even if this was not the case they were able to identify others situations where they thought it would help.
- One young person felt that Havenbrook as a short breaks facility would help families to have an "escape" when things got really bad and then when things had calmed down they would be able to rebuild their family relationships.
- Another young person who is currently residing in one of the homes said that they felt if the option had been open prior to them coming into care then short breaks would have helped them remain within the family home. They said that it would have given both them and their other family members the chance to have some space and think things through instead of things getting so bad there wasn't a way back.

### 5. Case Study

## Case Study Child A

#### Background

Child A was born on 03/02/2001 and placed with his adoptive parents when he was 20 weeks old along with his sister.

Child A was diagnosed with ADHD and autistic tendencies in June 2008. Parents had found his behavior very difficult to manage at home for various years prior to this.

In March 2013 and parents requested respite. The police were regularly called out to the family property due to Child A's behavior becoming aggressive towards his parents and sister. Father had to restrain Child A regularly. No criminal offences had taken place but Child A's behavior was escalating.

Child A did not meet the threshold for services through Disabled Children's Team and the case was transferred to the Child Social Work team as at risk of family breakdown.

#### Local Authority Accommodation

Child A was accommodated in crisis on 25/08/13 by EDT. Child A had thrown a ratchet/monkey wrench at his mother's face causing bruising and swelling above her eye. Child A was arrested and taken to Shrewsbury Police Station and parents refused his return home and requested that he be accommodated into LA care. Child A was then moved to our internal residential resource as his care needs could not be met by an identified family or foster care placement.

A 3 month assessment period was agreed with the plan for Child A to return home by the December 2013. 07/11/13 request made for this placement to be extended as given the level of crisis and breakdown relationship were very strained and insufficient work had taken place to support a potential return to parental care.

The plan agreed some more 1:1 parenting work to look at their parenting skills and management of Child A's behavior and a gradual increase in contact.

Since this point Child A's contact went quite well. In a meeting with parents on 13/01/14 and agreed the plan was for re-unification to parental care by April 14.

#### Future plan and support

• A referral had been made to Fostering Services to find a respite foster

carer but none could be identified through internal or external provision. Whilst Child A is able to function in his own family environment this is with the familiarity and support of his parents family care in another family environment is not something Child A would find it easy to adapt to and he has flourished in the supportive care of the small residential environment.

- Referral for post-adoption support has been made and they are able to do some EMDR therapy with Child A to help improve his self-esteem and confidence and help him find more appropriate ways of expressing his anger and calming down in difficult situations. They have also agreed to do some filial coaching with parents as well as Child A and his siblings in order to improve their attachment and quality time spent together as a family.
- The Parenting and Contact Team have also agreed to become involved again and will support parents on their parenting skills and keeping a consistent and predictable approach to boundaries and consequences for Child A and his siblings.
- Parents have also agreed to go on the Solihull "Understanding Your Child" parenting programme.
- The family will be accessing support from Autism West Midlands in relation to coping and managing Child A's behavior in relation to his ADHD and autistic tendencies.
- Monthly four day short break have been agreed as part of Child A's child in need plan to promote sustainability in his rehabilitation to parental care.

#### Wishes and Feeling of the child and parents.

Parents are extremely happy that they are finally being offered short breaks. They feel they have spent years attempting to get short breaks recognizing a "break" is what they needed on a regular basis to enable them to parent Child A positively and safely and continue to care for their other children. Whilst other types of support services have been offered parents feel these haven't addressed what they have seen as the need. They report feeling let down by services in the past and believe this contributed to the complete breakdown in August 2013 when Child A required full LAC accommodation.

Child A is extremely happy to be going home. He is happy to have respite and he understands that this is to give his parents a break and he feels that he too would benefit from this in the long term.

Child A returned home to the care of his parents on 11<sup>th</sup> April 2014 after eight months in local authority care.

# 6. Financial Implications

# 6.1 Financial Impact of intervention in this case study

- Placed in Shropshire local authority care residential accommodation 25-8-13 11.4.14. (approx. 8 months) Total cost : £78,720
- A four day placement at Havenbrook will cost £1601. As part of JF child in need plan, he will have a monthly four day break. Over the same 8 month period this would cost. £12,808.
- Therefore there would have been a financial saving in the region of £65,912 had we been able to provide short breaks and prevent his reception into care at the point of crisis.

# 6.2 Financial impact for Looked After Care placement costs

- The average cost of a three month stay in our internal residential resource is £31,980. The average cost of a monthly four day break over a 3 month period is £4,803
- This equates to a saving of £27,177 for each young person we are able to prevent being received into LA care by offering a short breaks support service to the family.
- Full time LAC residential care over a 12th month period a residential placement would cost on average £127,920. A Short breaks service at one stay per month (12 x 4 day placements) would cost £19,220. If we are able to use the short breaks provision to support earlier and sustained rehabilitation this equates to a saving annually of £108,697 per young person.
- It is important to note this does not include costing for the additional specialist social work services that are incurred in assessment and care planning process and it is also essential to consider not the only the financial benefits but emotional welfare benefits that can be achieved if we are able to offer the right support at the right time to prevent a family breakdown.

# 6.3 Children's Innovation Fund

• The Department of Education Innovation Programme seeks to support the development, testing and spreading of much more effective ways of supporting children who need help from social care services. Seed grants of up to £10,000 are available to help develop innovative proposals that have the potential to transform outcomes for children who need help from social care services and/or be more cost-effective, and that have the potential to be applied widely across the system.

• On 24<sup>th</sup> June Shropshire were successful in our application to this fund and have been awarded a £10k grant in recognition of the innovative work underway at Havenbrook

# 7. Pilot and Evaluation Activity

- The facility is up and running with new referrals being received every week. We already have some excellent examples of how this resource has benefited individual children and made costs saving to the Local Authority. We have an expression of interest from another neighbouring LA and we will be starting our evaluation through case studies in September.
- We are planning an event for the voluntary and community sector in July to engage and recruit people able to lead activity sessions with the young people so we can extend further the range of experiences and skills they have during their short break.
- We have a full consultation plan in place as part of our evaluation of this pilot that will engage each young person, their parent and referring professional using Havenbrook between June and Dec 14.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

None

Cabinet Member (Portfolio Holder)

Ann Hartley

Local Member

**All Members** 

Appendices None This page is intentionally left blank

# Agenda Item 8

# YOUNG PEOPLE'S SCRUTINY COMMITTEE

# WORK PROGRAMME 2013-14

DATE	TOPIC	PURPOSE
-		
Wed 16 July 2014, 10.00am	<ul><li>Adoption</li><li>Havenbrook -</li></ul>	
	Update	
Wed 10 September 2014, 10.00am	<ul> <li>Data/quality assurance report</li> <li>Safeguarding Report</li> </ul>	Exception reporting on key issues
Wed 22 October 2014, 10.00am	<ul> <li>Data/quality assurance report</li> <li>Schools Funding</li> <li>RAG Report</li> <li>Independent Reviewing Officers Annual Report</li> </ul>	Exception reporting on key issues
Wed 17 December 2014 10.00am	<ul> <li>Data/quality assurance report</li> </ul>	Exception reporting on key issues

Wed 4 February 2015 10.00am	<ul> <li>Data/quality assurance report</li> </ul>	Exception reporting on key issues
Wednesday 1 April 2015	<ul> <li>Data/quality assurance report</li> </ul>	Exception reporting on key issues



#### THE CABINET FORWARD PLAN

This Notice, known as the Cabinet Forward Plan, sets out the Decisions, including Key Decisions, which are likely to be taken during the period covered by the Plan by either Cabinet as a whole or by individual members of the Executive. The Plan is updated each month and at least 28 clear days before a key decision is to be taken and is available from Council Offices, libraries and on the Council's Internet site (<u>www.shropshire.gov.uk</u>). This edition supersedes all previous editions.

#### **Further Information**

Page

25

Cabinet is comprised of the following members: Mr K Barrow (Leader); Mrs A Hartley (Deputy Leader); Mr T Barker; Mr G butler: Mrs K Calder; Mr L Chapman; Mr S Charmley; Mr M Owen; Mr M Price; and Mrs C Wild. To view more details, please click on the following link : http://shropsdemserv.web.coop/CommitteeServices/CouncilMeetingsAndDecisions/Cabinet

A Key Decision is one which is likely to result in income, expenditure or savings of £500,000 or greater, or to have a significant effect, on, two or more Electoral Divisions. In two member divisions i.e. Oswestry and Market Drayton, these are to be treated for the purpose of a key decision as two divisions.

Members of the public are welcome to attend Ffull Cabinet meetings and ask a question and/or make a statement in accordance with the Council's Procedure Rules. If you would like further details please email penny.chamberlain@shropshire.gov.uk or telephone 01743 252729.

Members of the public are also welcome to submit a request to address or to ask a question of the Member making the Portfolio Holder decision. Any request should be submitted in writing to the Chief Executive at the address below by no later than 2 clear working days before the proposed Member Session. This is to ensure that the individual member has sufficient time to decide whether or not tohear such persons and if so the arrangements to be made. If you would like further details please telephone 01743 252729 or email penny.chamberlain@shropshire.gov.uk.

All Executive including individual member decisions (except in extreme urgency) are subject to call-in and Scrutiny.

Documents submitted for decision will be a formal report, which if public, will be available on this website at least 5 clear working days before the date the decision can be made. If you would like to request such a document, please email <u>penny.chamberlain@shropshire.gov.uk</u> or telephone 01743 252729.

Documents shown are listed at Shropshire Council, The Shirehall, Abbey Foregate, Shrewsbury, SY2 6ND.

#### CABINET FORWARD PLAN FOR 3 JULY 2014 ONWARDS

			DECIS	NON MAKER - Cabinet - 30th J	uly 2014		
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
T	Wednesd ay, 30 July 2014	Financial Strategy - Report 1	Yes	Leader of the Council and Portfolio Holder for Reputation Management and Communications		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Wednesday, 30 April 2014
Page 26	Wednesd ay, 30 July 2014	Revenue Monitor 2014/15 Period 3	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 20 May 2014
	Wednesd ay, 30 July 2014	Capital Monitor 2014/15 Period 3	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 20 May 2014

	Wednesd ay, 30 July 2014	Annual Treasury Report 2013/14 Cabinet will consider the report by the Head of Finance, Governance and Assurance (Section 151 officer) on the Annual Treasury Report for 2013/14.	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 29 April 2014
	Wednesd ay, 30 July 2014	Treasury Management Update - Quarter 1 2014/15	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Wednesday, 30 April 2014
Page 27	Wednesd ay, 30 July 2014	LDF Implementation Plan and Supporting Place Plans Cabinet will consider a report by the Head of Economic Growth and Prosperity on the Local Development Framework Implementation Plans and supporting Place Plans.	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)		Andrew M Evans, Head of Business Growth and Prosperity Tel: 01743 253869 andy.evans@shropshire.go v.uk	Friday, 21 February 2014
	Wednesd ay, 30 July 2014	Youth Justice Plan Cabinet will consider a report by the Director of Children's Services on the Youth Justice Plan.	Yes	Deputy Leader of the Council and Portfolio Holder for Children's Services, Transformation and Safeguarding		Karen Bradshaw, Director of Childrens Services Tel: 01743 254201 Karen.Bradshaw@shropshi re.gov.uk	Monday, 30 June 2014
	Wednesd ay, 30 July 2014	Regulatory and Business Support Services Delivery Model	Yes		Exempt	Paul McGreary, Head of Public Protection Tel: 01743 253868 paul.mcgreary@shropshire. gov.uk	Monday, 19 May 2014

	Wednesd ay, 30 July 2014	Supported Living Accommodation for Adults with Learning Disabilities Cabinet will consider an exempt report on the proposed provision of supported living accommodation for adults with learning disabilities.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire. gov.uk	Friday, 25 April 2014
-	Wednesd ay, 30 July 2014	Marches Local Enterprise Partnership Local Growth Fund and Joint Committee	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)	Exempt	Andrew M Evans, Head of Business Growth and Prosperity Tel: 01743 253869 andy.evans@shropshire.go v.uk	Wednesday, 14 May 2014
Page 28	Wednesd ay, 30 July 2014	ip&e - Help2change	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)	Exempt	Professor Rod Thomson Tel: 01743 253934 rod.thomson@shropshire.g ov.uk	Wednesday, 9 April 2014
	Wednesd ay, 30 July 2014	Broadband Superfast Extension Programme Cabinet will consider an exempt report on the Broadband "Superfast Extension Programme".	Yes	Portfolio Holder for Resources, Finance and Support	Exempt	Chris Taylor, Programme Manager - Connecting Shropshire Programme Tel: 01743 252205 chris.taylor@shropshire.gov .uk	Thursday, 3 April 2014
			DECIS	ION MAKER - Cabinet 15 Octo	ber 2014		-
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

	Wednesd ay, 15 October 2014	Report 2 - Financial Strategy 2014/15 - 2024/25	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 20 May 2014
-	Wednesd ay, 15 October 2014	Revenue Monitor 2014/15 Period 5	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 20 May 2014
Page 29	Wednesd ay, 15 October 2014	Capital Monitor 2014/15 Period 5	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Tuesday, 20 May 2014
	Wednesd ay, 15 October 2014	Shrewsbury West Sustainable Urban Extension: Implementation of the development including costs and contributions to development and infrastructure	Yes	Portfolio Holder for Planning, Housing and Commissioning (Central)	Exempt	Chris Hill, Team Leader Investment and Infrastructure, Business and Enterprise Team Tel: 01743 252273 chris.hill@shropshire.gov.u k	Tuesday, 24 September 2013
			DECISI	ON MAKER - Cabinet 10 Decer	nber 2014		
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

	Wednesd ay, 10 December 2014	Treasury Management Update - Quarter 2 2014/15	Yes	Portfolio Holder for Resources, Finance and Support	James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014
Page 30	Wednesd ay, 10 December 2014	Treasury Strategy 2014/15 - Mid Year Review	Yes	Portfolio Holder for Resources, Finance and Support	James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014
	Wednesd ay, 10 December 2014	Financial Strategy 2014/15 - 2024/25 - Report 3	Yes	Portfolio Holder for Resources, Finance and Support	James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014
	Wednesd ay, 10 December 2014	Capital Strategy 2014/15 - 2018/19 - Draft	Yes	Portfolio Holder for Resources, Finance and Support	James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014
	Wednesd ay, 10 December 2014	Setting the Council Tax Taxbase for 2015/16	Yes	Portfolio Holder for Resources, Finance and Support	James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014

	Wednesd ay, 10 December 2014	Fees & Charges 2015/16	Yes	Portfolio Holder for Resources, Finance and Support		James Walton, Head of Finance, Governance and Assurance (Section 151 Officer) Tel: 01743 255001 james.walton@shropshire.g ov.uk	Friday, 30 May 2014
	Wednesd ay, 10 December 2014	Kempsfield Residential Care Home Contract Award Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the contract award for Kempsfield Residential Care Home.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire. gov.uk	Friday, 28 February 2014
Page 31	Wednesd ay, 10 December 2014	Aquamira and Albert Road Day Opportunities Contract Award Cabinet will consider an exempt report by the Head of Social Care Improvement and Efficiency on the Aquamira and Albert Road Day Opportunities Contract Award.	Yes	Portfolio Holder for Adult Services and Commissioning (South)	Exempt	Ruth Houghton, Head of Social Care Improvement and Efficiency Tel: 01743 254203 ruth.houghton@shropshire. gov.uk	Friday, 28 February 2014
	DE	CISION MAKER - Portfolio Hold	er for Adult	Services and Commissioning	(South) - Lee	Chapman - no items known t	o date
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
		DECISION MAKER	- Deputy Le	eader and Portfolio Holder for (	Children's Se	rvices - Ann Hartley	

,	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
		DE		KER - Portfolio Holder for Hea	lth - Karen Ca	lder	
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
Page 32	Not before Monday, 9th June, 2014	Location of Offices used by the Registrar's Service The Portfolio Holder for Health will consider a report by the Registration and Coroners Services Manager/Superintendent Registrar on the future location of offices used by the Registrar's Service.	Yes	Portfolio Holder for Health		Karen Burton, Registration and Coroners Service Manager Tel: 01743 281356 karen.burton@shropshire.g ov.uk 01743 281356 karen.burton@shropshire.g ov.uk	Friday, 28 February 2014
		DECISION MAKER	R - Portfolio	Holder for Business Growth, i	p&e and Com	missioning (North)	
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan

	Not before Monday, 9th June, 2014	Shropshire Council Market Policy, Market Drayton The Portfolio Holder will consider a report by the Local Commissioning Manager on the Council's Market Policy.	Yes	Portfolio Holder for Business Growth and Commissioning (North)		Neil Willcox, Local Commissioning Manager Tel: 01743 255051 neil.willcox@shropshire.gov .uk	Tuesday, 24 September 2013
	Not before Monday, 9th June, 2014	Shropshire Council CCTV Monitoring Centre Review	Yes	Portfolio Holder for Business Growth, ip&e and Commissioning (North)		Paul McGreary, Head of Public Protection Tel: 01743 253868 paul.mcgreary@shropshire. gov.uk	Thursday, 16 January 2014
		DECISION	MAKER - Po	ortfolio Holder for Highways ar	nd Transport -	Claire Wild	
Page 33	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan
	Not before Monday, 9th June, 2014	Targeted De-commissioning and Removal of Non- Essential Street Lights The Portfolio Holder for Highways and Transport – Cllr Claire Wild – will consider a report on the targeted decommissioning and removal of non-essential street lights.	Yes	Claire Wild, Portfolio Holder		George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire .gov.uk	Tuesday, 21 January 2014
		DECISION MA	KER - Portfol	io Holder for Leisure, Librarie	s and Culture	- Gwilym Butler	
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to	Date Uploaded onto Plan

						decision maker			
	Not before Wednesd ay, 18th June, 2014	Positive Activities Work and Redesign	Yes	Portfolio Holder for Leisure, Libraries and Culture		Tim Smith, Area Commissioner North tim.smith@shropshire.gov.u k	Thursday, 10 April 2014		
	Wednesd ay, 2 July 2014	Future Commissioning and Provision of Youth Activities	Yes	Portfolio Holder for Leisure, Libraries and Culture	Open	George Candler, Director of Commissioning Tel: 01743 255003 george.candler@shropshire .gov.uk	Monday, 23 June 2014		
		DECISION MAKE	R - Portfolio	Holder for Performance - Tim	Barker - no ite	ems known to date			
Page 34	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan		
	DECISION MAKER - Portfolio Holder for Planning, Housing and Commissioning (Central) - Malcolm Price - no items known to date								
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan		
		DECISION MAKER - Portfoli	io Holder for	Resources, Finance and Sup	port - Mike Ov	ven - no items known to date			
	Date of Meeting	Purpose and Report title	Key Decision	Portfolio Holder	Report Exempt / confidential	Contact for further information re documents / report to be submitted to decision maker	Date Uploaded onto Plan		

Date of Publication - <Date>

Page 36

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